

BRITISH WATERWAYS BOARD

Minutes of a Special Meeting of the Board held at
1 Queen Anne's Gate, London SW1
on Monday 19 July 2004 at 4.45pm

PRESENT:

Dr G P Greener (Chairman)
Ms S T Achmatowicz
Dr C Christie
Mr I M Darling
Mrs H Gordon
Dr D R Langslow
Ms J A Lewis-Jones
Ms A Malik
Mr T. Tricker

IN ATTENDANCE:

Mr N Johnson Legal Director and Secretary to the Board

APOLOGY:

Professor G Fleming

**PERFORMANCE EVALUATION OF THE BOARD, ITS
COMMITTEES & MEMBERS**

04/100 The Chairman reminded the Board that this special meeting was to continue the process of performance evaluation of the Board. He advised the Board that since their last meeting Sir Peter Soulsby had tendered his resignation as a consequence of being selected as a candidate in a by-election for the Westminster parliament.

The Chairman then withdrew from the meeting to enable the Board to consider the Chairman's performance as required by the Combined Code on Corporate Governance (2003 edition). Given the vacancy in the position of Vice-Chairman, Mr Tricker took the chair at the invitation of the Board Members present.

At the conclusion of their discussions the Board asked Mr Tricker to provide feedback to the Chairman which he undertook to do between the conclusion of the present meeting and the next meeting of the Board later in the week.

The Chairman then rejoined the meeting and opened discussion on a draft Board Improvement Plan that he had circulated amongst Board Members earlier.

Board Members discussed the plan and agreed that, subject to the addition of action points on early circulation of draft Board agendas (with opportunity for Board members to contribute) and improved agenda management through the timing of items, the draft plan addressed the principal issues arising from the evaluation exercise.

The Board considered that implementation of the various action points in the plan would continue the improvements in the effectiveness of the Board achieved in recent years.

DATE OF NEXT MEETING

22 July 2004

CHAIRMAN